

Project Alpha III Presentation

January 2018



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#### PRESENTING MANAGEMENT TEAM



Pere Viñolas Chief Executive Officer



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# Alpha III

- 01 Portfolio Overview
- 02 Acquired Assets
- 03 Transaction Summary
- 04 Update Parc Glories Barcelona
- 05 Conclusion

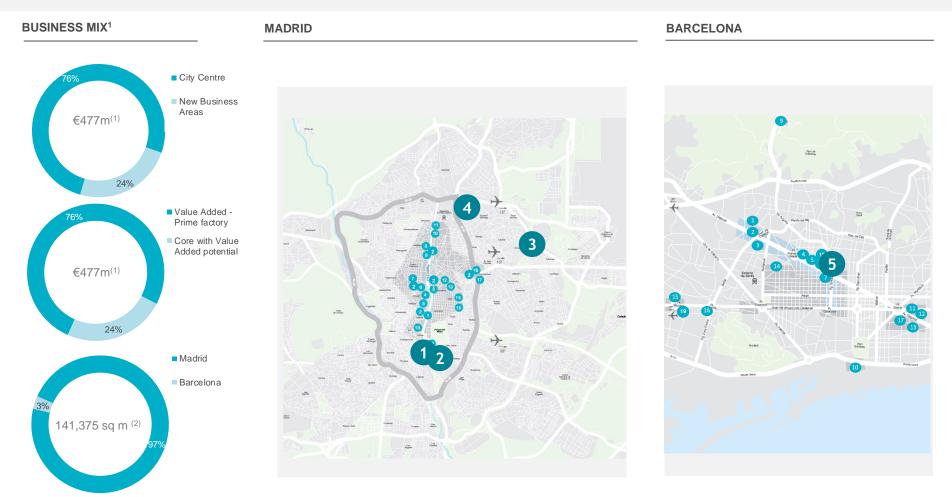


### 01 Portfolio Overview

Alpha III - 2018 starts with full delivery of annual acquisition target

### Acquisitions for a total volume of €477m<sup>1</sup>

- > Acquisition of 4 assets in Madrid and 1 asset in Barcelona
- > Attractive value added returns through Prime factory projects
- > Off-market transactions enabling competitive entry prices with strong yields on cost



1 Acquisition price + total estimated project capex 2 GLA above ground

## 01 Portfolio Overview

MADRID – City Center

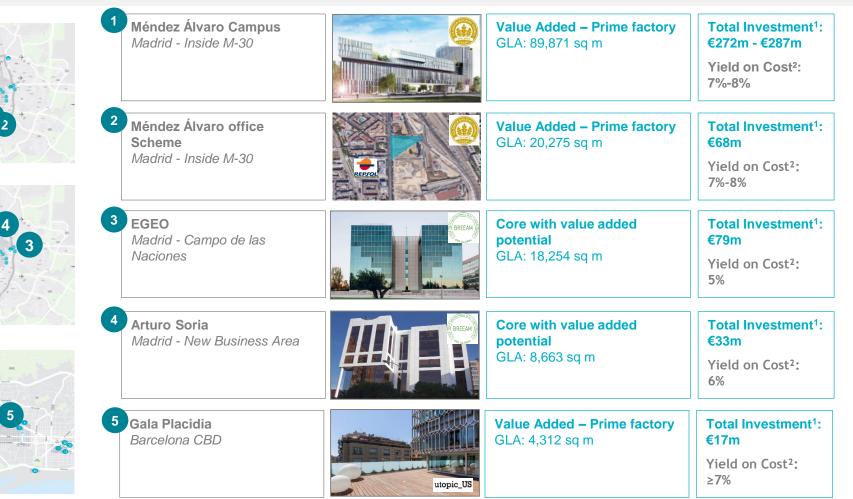
MADRID

BARCELONA

Alpha III - 2018 starts with full delivery of annual acquisition target

### Acquisitions for a total volume of €477m<sup>1</sup>

- > 2 Prime Factory projects and 2 core office assets in Madrid
- > 1 prime asset in Barcelona with high potential for flexible office space
- > Attractive value added returns through Prime factory projects
- > Exposure to high growth markets South of Madrid's CBD







Prime Factory Projects in a market with strong growth

- South of Madrid's CBD -

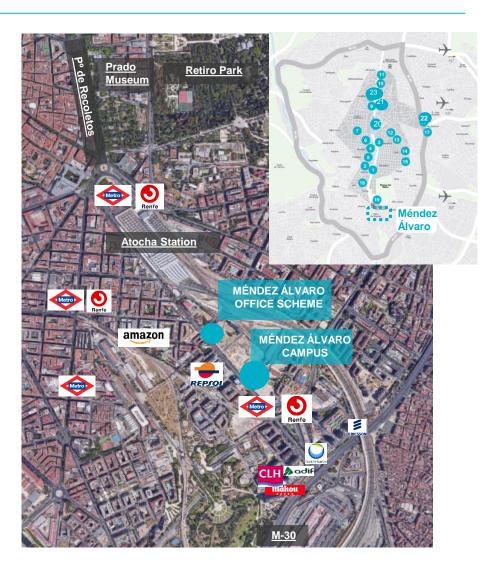
**Colonial** 

## Market with high growth potential in the South of Madrid's CBD

- > Méndez Álvaro: high growth market in the South of Madrid's CBD
- > Only sizeable land plot inside M-30
- > Strong bet on the South of Madrid's CBD (Méndez Álvaro) with excellent private and public transport infrastructure;
  - Walking distance from Atocha station (high speed train, bus station, subway)
  - Close to Retiro Park and 15 minutes drive to plaza Colón (Prime CBD)
  - Emerging market segment for international technology companies and flexible office space initiatives
  - 4. Strong presence of blue chip Headquarters:



- 5. Area with sought after services and amenities (shopping centers, movie theaters, museums, ...)
- 6. Emerging residential market, highly sought after in Madrid



# 02 Acquired Assets Méndez Álvaro Office Market



### Office market with strong fundamentals

- 1. No availability of high quality technical buildings in the area
- 2. Vacancy rate below Madrid's CBD around 5%
- Limited future supply, Colonial's projects accelerate the consolidation of the office and residential market
- 4. Office market with strong growth potential:
  - > Market with strongest ERV growth in the last 18 months in Madrid
  - > Expected rental growth of +23% in the next 2-3 years
  - > 2021 expected ERV still 13% below last peak
- 5. Market with competitive current prices versus prices in North of Madrid

Office Main KPIs	
Stock (sq m)	259.612
Take-up (sq m)	26.635
Vacancy Rate (%)	5%
Maximum Rent (€/sq m/month)	17,0



#### Office Prime ERV - €/sq m/month

KPIs – Méndez Álvaro



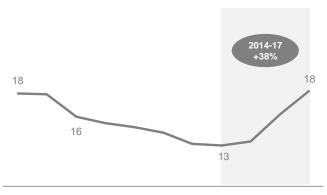
2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 Source: JLL

#### Residential Market with accelerating growth

- > Highly dynamic residential market:
  - 1. Residential transactions exceeded 1,000 units in 2016
  - 2. +35% in transactions since 2014
  - 3. Solid increase of residential rents, +38% since 2014
  - Renowned Spanish housing developers such as Via Celere, Acciona and Pryconsa are building new supply next to the land plot
- > Lack of new residential developments (only 18% of total transactions)
- > Market with solid fundamentals:
  - Outstanding public transport connection, retail areas in the nearby, and schools in the vicinity are the key drivers for families deciding where to live
  - 2. Solid residential demand profile: families that already live in the area, and new demand looking for outstanding location
- > Solid recent growth in residential rents +38% since 2017. Further growth potential expected

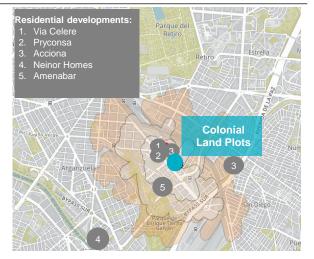
### KPIs – Méndez Álvaro

#### Residential Prime ERV - €/sq m/month



2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 Source: JLL

#### Residential developments in the nearby



# 02 Acquired Assets - Méndez Álvaro Campus & Office Scheme Development of a unique campus in the South of Madrid's CBD



### Real Estate transformation through two developments projects in the south of Madrid's CBD

- I. Méndez Álvaro Campus 90,000 sq m
- II. Méndez Álvaro office scheme 20,000 sq m



I. MÉNDEZ ÁLVARO CAMPUS – Madrid City Center	PRIME FACTORY PROJECT	
> Creation of a prime landmark campus of 90,000 sq m and c. 900 parki	ng units	
> Largest office project inside the city center of Madrid		
> Land plot with all permits & licenses in place that allows for high option	nality:	
A. Mixed-Use Campus - Combination of office with high-end residenti	al	
B. Creation of one of the largest office complexes in Madrid		
II. MÉNDEZ ÁLVARO OFFICE SCHEME – Madrid City Center	PRIME FACTORY PROJECT	
> Development of an office building with 20,275 sq m and 270 parking s	paces	
> Iconic 16 storey office building		
> To be delivered in the second half of 2020, (a year before Méndez Álv	aro Campus)	
MAIN REAL ESTATE CHARACTERISTICS OF BOTH DEVELOPMENTS		
> Wide floor plants with high luminosity and efficient functionality		
> Opportunity for large flexible office space schemes		
> Maximum efficiency certificates envisaged		
> Project designed with big green common areas and retail services for	tenants	

- > Configuration may allow outstanding free heights
- > Critical mass of the complex allows exceptional modularity for the asset

# 02 Acquired Assets - Méndez Álvaro Campus & Office Scheme Development of a unique campus in the South of Madrid's CBD



#### Real Estate transformation through two developments projects in the south of Madrid's CBD

I- MÉNDEZ ÁLVARO CAMPUS

II. OFFICE

- I. Méndez Álvaro Campus 90,000 sq m
- II. Méndez Álvaro office scheme 20,000 sq m



# MÉNDEZ ÁLVARO PROJECTS - Sources of Value Creation

- > Attractive entry price through off-market transaction using Colonial's tax credit i in structuring
- > Prime factory developments creating unique products
- > Madrid's market segment with strong rental growth
- > Final product cost below 3,500 sq m
- > Significant value creation leveraging on large size products
- > High ungeared IRRs and Yields on Cost

The Transaction	
Price <sup>1</sup>	€150m
Capex	<u>€123m - €137m</u>
Total Investment	€272m - €287m
GLA <sup>3</sup>	89,871 sq m
Parking	899 units
Capital value	€3,026 - €3,193/sq m

The Opportunity	
Ungeared IRR <sup>2</sup>	8%- 9%
Yield on Cost <sup>3</sup>	7%-8%

The Transaction	
Price <sup>1</sup>	€36m
Capex	<u>€32m</u>
Total Investment	€68m
GLA <sup>3</sup>	20,275 sq m
Parking	270 units
Capital value	€3,375/sq m

8%- 9%
7%-8%

1 Acquisition price excluding transfer cost 2 Potential running yields on cost for the next years 2 Ungeared 10 year IRR

# 02 Acquired Assets - Méndez Álvaro Campus Méndez Álvaro Campus











Mendez Álvaro Campus – Initial Project draft under analysis



Grade A assets with solid cash flow in good micro-locations

# 02 Acquired Assets Campo de las Naciones market



### Strong footprint in the golden triangle of Campo de las Naciones

- > Madrid market segment with solid fundamentals
- > Solid grade A product with strong cash flow

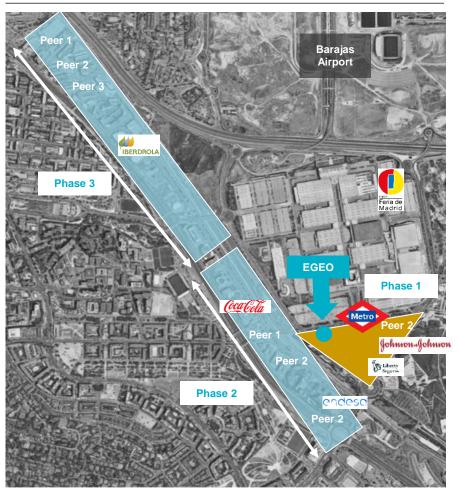
### Highlights of Campo de las Naciones Area

- Campo de las Naciones has 3 submarket segments which have been developed successively (Phase 1, Phase 2, Phase 3)
- Phase 1 is the most consolidated market segment and has an excellent public transport connection, in particular, the micro-location of EGEO is unique
- 3. Headquarters of multinationals are located in the area such as:



- 4. Campo de las Naciones Area is a business area with an office stock of c. 600,000 sq m
- 5. Solid vacancy profile, around 5%, significantly below Madrid market average
- Current ERV's for prime buildings in the best locations around €18/sq m/month, 33% below last peak (€24/sq m/month)

#### Campo de las Naciones Area



# 02 Acquired Assets - EGEO Consolidated office building in excellent micro-location



Strong footprint in the golden triangle of Campo de las Naciones

- > Strong real estate fundamentals attracting top tenants
- > Solid grade A product with strong cash flow



EG	EO – Campo de las Naciones	CORE WITH VALUE ADDED POTENTIAL
O	ne of the best products in the Area	
>	Egeo is located in the best area within excellent public transport connections	the Campo de las Naciones (Phase 1) with
>	Unbeatable access to metro station (1 b assets in this market	block away) being a barrier to entry for other
>	Prime positioning in a micro-location with	solid market fundamentals
>	Large office building with more than 18,0 350 parking spaces.	00 sq m of GLA, distributed in six stories, and
>	High quality building, with large and effici eight modules, allow the possibility to acc	ent floor plates of c. 3,000 sq m divisible up to commodate multiple tenants.
>	Two independent distribution wings ar	nd an attractive central lobby topped by a

 Two independent distribution wings and an attractive central lobby topped by a skylight, which provides good light to the interior areas.

# 02 Acquired Assets - EGEO Strong value creation potential through asset management



### Strong footprint in the golden triangle of Campo de las Naciones

- > Strong real estate fundamentals attracting top tenants
- > Solid grade A product with strong cash flow



<u>-</u> G	GEO – Campo de las Naciones	CORE WITH VALUE ADDED POTENTIAL
So	ources of Value Creation	
>	Stable cash flows generating more than €3.3m	of Gross Rental Income
>	Potential yield on cost up to 5-6% in coming market segment	years underpinned by solid growth profile of
>	Current ERVs significantly below potential re m/month last peak	ents: €17/sq m/month current rent vs €24/s
>	Ungeared 10 year IRR above 6%	

#### EGEO - Main KPIs

	-
€79m	1
18,254 sq m	-
350 units	-
€4,334/sq m	
	18,254 sq m 350 units

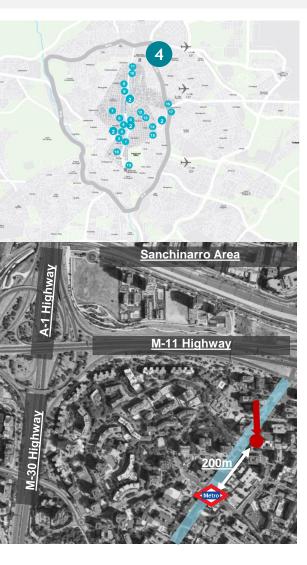
The Opportunity	
Ungeared IRR	>6%
Yield on Cost <sup>2</sup>	5%

1 Acquisition price excluding transfer cost 2 Ungeared 10 year IRR 3 Potential running yields on cost for the next years

# 02 Acquired Assets - Arturo Soria Strong micro-location in the north of Madrid

## Strong micro-location in the north of Madrid

- > Interesting granular market segment close to M-30 in the north of Madrid
- > Value creation potential through implementation of Colonial's Product Strategy



AL	TURO SORIA – Madrid City Center CORE WITH VALUE ADDED POTENTIA
Goo	od micro-location in the North of Madrid
1.	Micro location sought after by multinationals and service companies
2.	Excellent connections by public and private transport
3.	Scarce office supply surrounded by consolidated residential
4.	Close to M-30 with more competitive rental levels than Las Tablas
Goo	od asset with solid performance
>	Four glass façade building with more than 8,600 sq m of GLA and 191 parking spaces
>	Efficient floor plate with size of more than >1,000 sq m
>	Asset with high occupancy levels through the cycles
>	Potential to enhance the value of the property by value-add initiatives
	> Creation of new amenities and green areas
	> Obtaining LEED/BREEAM energy certificates

# 02 Acquired Assets - Arturo Soria Strong micro-location in the north of Madrid

### Strong micro-location in the north of Madrid

- > Interesting granular market segment close to M-30 in the north of Madrid
- > Value creation potential through implementation of Colonial's Product Strategy



ARTURO SORIA - Madrid City Center	CORE WITH VALUE ADDED POTENTIAL
Sources of value creation	
> Near full occupancy multitenant building, occup	bied by AAA leading companies
> Short term WALT (below 2 years) with positive	reversion
> Additional value creation through repositioning	initiatives
> Energy certificates envisaged	
> Attractive rent roll to capture rental and value	ue uplifts
> Attractive entry price of €3,311/sq m <sup>2</sup> for an off	ice building in Madrid M30
> Ungeared IRR in excess of 7% for a core asse	t with strong cash flow
ARTURO SORIA - Main KPIs	
The Transaction	The Opportunity

The Transaction	
Price <sup>1</sup>	€32.5m
GLA	8,663 sq m
Parking	191 units
Capital value	€3,311/sq m

The Opportunity	
Ungeared IRR <sup>2</sup>	>7%
Yield on Cost <sup>3</sup>	6%

1 Acquisition price excluding transfer cost

2 Ungeared 10 year IRR

3 Potential running yields on cost for the next years



Opportunistic CBD acquisition with flexible office space potential

# 02 Acquired Assets - Gala Placidia GALA PLACIDIA



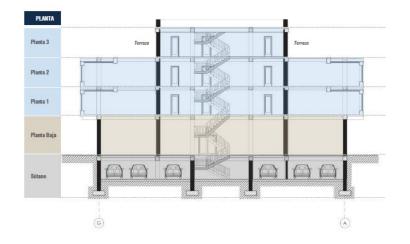
### Opportunistic CBD acquisition ideal for flexible office space in the heart of Barcelona

- > Unique location in the heart of Barcelona
- > Enhanced return through proptech strategies



GA	ALA PLACIDIA – Barcelona CBD	VALUE ADD PROJECT
М	ain asset characteristics	
>	Opportunity to acquire an asset with 4,312 sq m Barcelona CBD	
>	Large floors, with more than 1,600 sq m almost inexistent in the city entre	

- > Floor size, terraces and retail spaces in ground floor offering multiple options for different layouts
- > Location with high concentration of co-working activities
- > Ideal asset to develop Colonial's co-working flagship store



# 02 Acquired Assets - Gala Placidia GALA PLACIDIA



### Opportunistic CBD acquisition ideal for flexible office space in the heart of Barcelona

- > Unique location in the heart of Barcelona
- > Enhanced return through proptech strategies



GA	GALA PLACIDIA – Barcelona CBD VALUE ADD PROJEC			
Sc	ources of Value Creation			
>	Acquisition in Barcelona CBD at an entry price below €4,000 /sq m			
>	Capture value creation with prime Factory Project			
>	Strong initial Yield on Cost based on a 100% pre-let to Utopic-Us at market rent	S		
>	Additional return potential through co-working initiatives			
>	Attractive ungeared IRR above 8%			

#### **GALA PLACIDIA - Main KPIs**

Price <sup>1</sup>	€13m
Capex	<u>€4m</u>
Total Investment	€17m
GLA	4,312 sq m
Parking	14 units
Capital value	€3,922/sq m

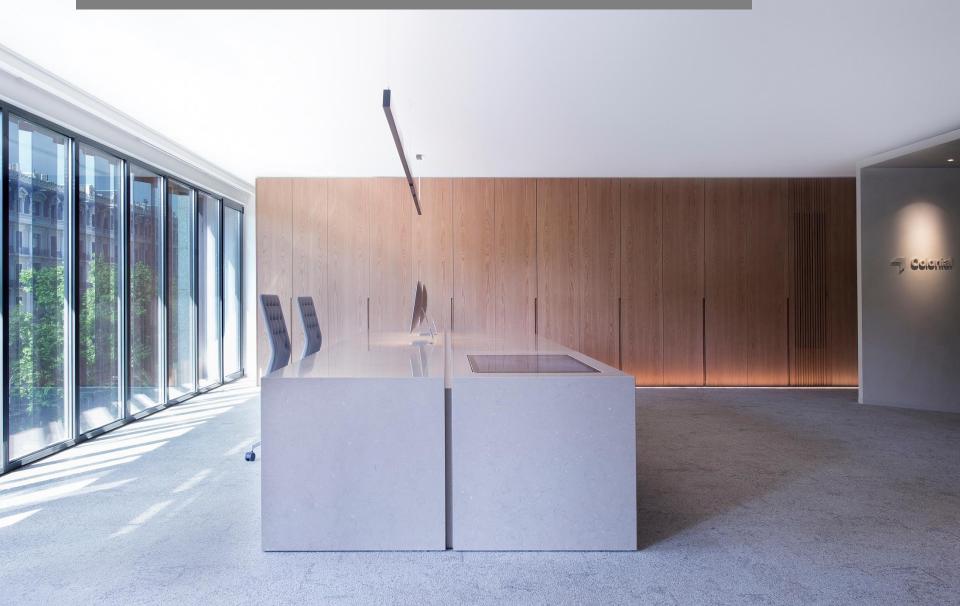
The Opportunity	
Ungeared IRR <sup>2</sup>	≥8%
Yield on Cost <sup>3</sup>	≥7%

1 Acquisition price excluding transfer cost

2 Ungeared 10 year IRR

3 Potential running yields on cost for the next years

# 03 Transaction Summary



# **03 Transaction Summary** Solid delivery on organic investments through off-market transactions



### Proven delivery of value add acquisition through off-market deals

- > Assets with significant real estate value creation potential
- > Prime sites with unique market positioning
- > Strong commitment to investment discipline

#### SOURCING OF UNIQUE PRODUCTS LEVERAGING ON COLONIAL'S TRACK RECORD

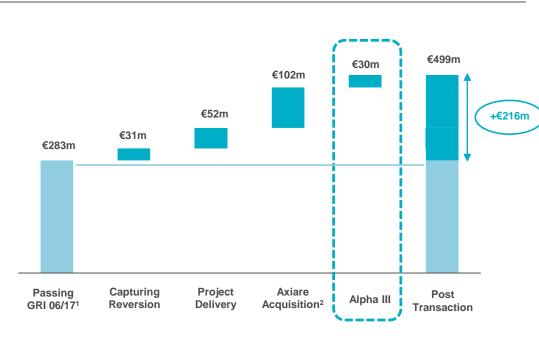


# **03 Transaction Summary** Enhancing significantly the Group's growth profile

### Attractive growth profile with high reversionary potential at optimal market timing

- > Reversion potential of Colonial increases up to €216m
- > Additional value-add exposure when rental growth is accelerating
- > Exposure to Madrid offices increases up to 30%

#### TOPPED-UP GRI as of 06/2017

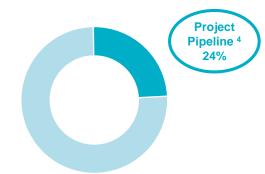




Colonial

#### ATTRACTIVE VALUE ADD EXPOSURE

#### GLA Offices (sq m)



<sup>1</sup> Topped-Up passing GRI as of 6/2017 adjusted by IN/OUT

<sup>2</sup> According to Axiare public information June 2017, based on full acquisition

<sup>3</sup> Adjusted by IN/OUT disposal

<sup>4</sup> Without including Axiare's logistics & others portfolio

# **03** Transaction Summary

Full commitment to strong credit profile



### Fully financed transaction maintaining financial discipline

- > Financing secured through current credit lines and cash
- > No relevant impact on LTV
- > Credit profile remains strong

#### **FUNDING DETAILS**

Amounts in €m	Cash Upfront	Future Cash-Outs	Total Investment	
Mendez Alvaro Campus	112	160 - 174 <sup>1</sup>	272 - 287	
Mendez Alvaro Office Scheme	33	<b>35</b> <sup>1</sup>	68	€269m
Egeo	77	2	79	EAG
Arturo Soria <sup>2</sup>	33 <sup>2</sup>	-	33	€469 Total Inve
Gala Placidia	13	4	17	
Total Investment	269	201-215	469-484	

€269m Cash Upfront

€469m-€484m Total Investment Volume

STANDARD Rating Standard & Poor's BBB

**MOODY'S** Rating Moody's **Baa2** 

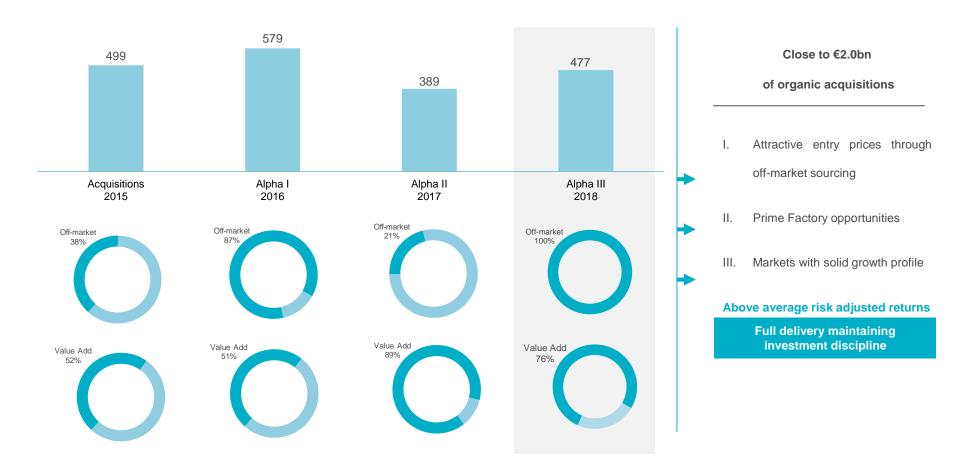
Credit Profile remains strong

# 03 Transaction Summary Full delivery on disclosed acquisition targets



- > Mainly off market transactions
- > High value added components
- > City center locations with strong fundamentals

#### INVESTMENTS SINCE 2015 - €m



# Update Parc Glories Barcelona

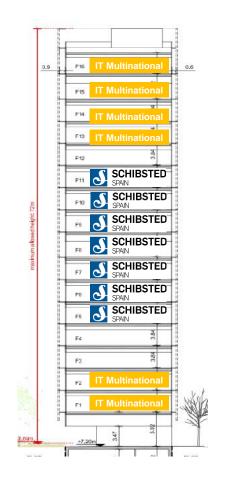


# 04 Update Parc Glories Barcelona Additional Pre-letting closed



- > More than 80% of pre-letting several months ahead completion
- > Rents signed 30% above initial underwriting
- > Largest letting transaction in Barcelona since last peak

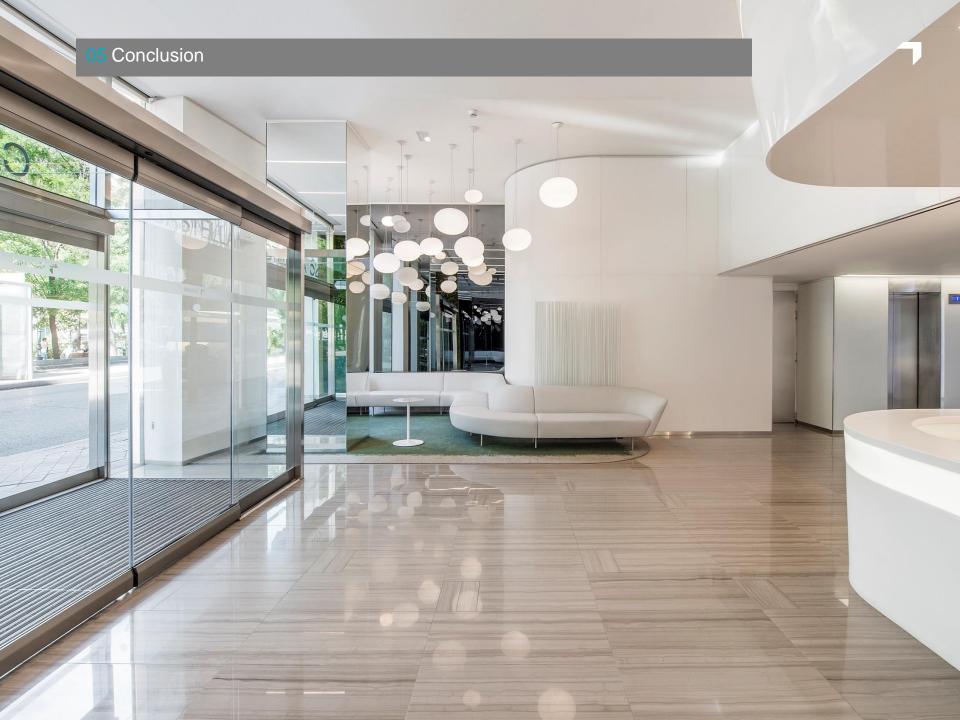
#### **ACQUISITIONS DETAILS**



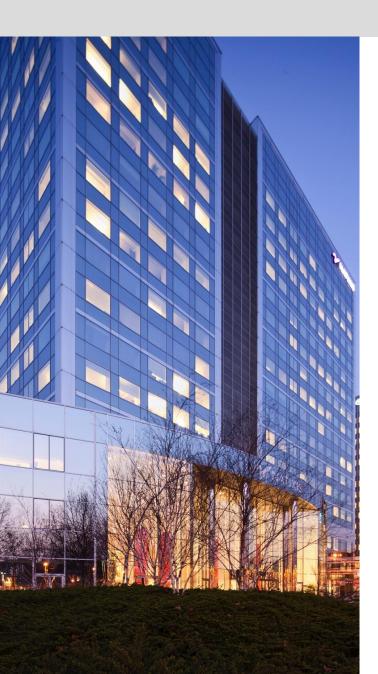
# Outstanding delivery on Parc Glories - Barcelona

1. Identification of Glories as the new high growth market in Barcelona 1H 2016 2. Acquisition through an off-market transaction – capital value below 3,000 €/sqm Jun-16 Jun-16 3. Start of construction day 2 after closing **Cumulative Pre-Let** May-17 4. Pre-let of 9,338 sq m with Schibsted 38% 5. Additional 1,348 sq m signed to Schibsted 44% **Nov-17** 80% 6. New Pre-let of 8,837 sq m signed with an IT multinational **Dec-17** Highest rents signed in 22@ Barcelona

30% above initial underwriting







#### FULL DELIVERY OF 2018 ACQUISITION TARGET

- > Starting 2018 with more than €477m<sup>1</sup> in acquisitions in Spain
- > All 5 investments acquired through off-market transactions enabling competitive entry prices with strong yields on cost
- > Alpha III highlights:
  - €348m investment<sup>1</sup> in a growth market in the South of Madrid's CBD with two unique Prime Factory projects
  - 2. Acquisition of two grade-A buildings with strong cash flow and good excellent micro-locations in Madrid
  - Opportunistic CBD acquisition ideal for flexible office space in the heart of Barcelona
- > Fully financed transactions with high reversion at optimal market timing
- > Colonial continues with its excellent delivery in Parc Glories Barcelona

Alpha III enhances significantly Colonial's growth profile maintaining investment discipline Colonial

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