

First Quarter Results 2019

May 2019





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- 01 Highlights
- 02 Market
- 03 Operational performance
- 04 Financial performance
- 05 Growth drivers
- 06 Conclusion



PRESENTING MANAGEMENT TEAM



Pere Viñolas Chief Executive Officer



Carmina Ganyet Corporate Managing Director



Carlos Krohmer Chief Corporate Development Officer



Delivering the Business Plan

01 Highlights 1Q 2019 Business Plan delivery on track



OUTSTANDING FINANCIAL RESULTS

- > Recurring EPS of €6.5 Cts. per share, +41% YoY
- > Gross Rental Income of €87m, +4% like-for-like
- > Recurring earnings of €33m, +65% YoY

STRONG OPERATIONAL PERFORMANCE

- > 32,375 sq m let with top tier clients
- > Very healthy vacancy levels at 4%
- > Successful pre-let of projects
- > Strong growth in rental prices
 - ✓ Capturing market rental growth
 - ✓ Double Digit Release Spreads
 - ✓ Solid base for Capital Value Growth

CONFIDENT OUTLOOK CONFIRMED

- > Delivery of Business Plan on track
- > CBD outperforming Secondary
- > Best-positioned portfolio for future growth

01 Highlights 1Q 2019

Business Plan delivery on track

- > High double digit growth in recurring EPS
- > Outstanding EPRA Like for Like growth of +4%
- > Double digit rental price increases

Profit & Loss - €m	1Q 2019	YoY Var
Gross Rental Income	€87m	+5%
Recurring Net Profit	€33m	+65%
Recurring EPS	€6.5Cts	+41%

Outstanding GRI like for like	1Q 2019	YoY Var
Group like-for-like ³	€87m	+4%
Madrid like-for-like ³		+7%
Barcelona like-for-like ³		+3%
Paris like-for-like ³		+3%

Solid Fundamentals

EPRA Vacancy	4%
Volume of sq m signed	32,375
# transactions signed	25

Capturing Rental Price Increases

Double-digit release Spread ¹	+14%
Barcelona	+23%
Madrid	+22%
Paris	+7%
Strong rental growth ²	+11%
Barcelona	+21%
Madrid	+5%
Paris	+10%

- (1) Rental prices signed vs previous rents
- (2) Rental prices signed vs ERV 12/18

(3) EPRA like-for-like variance based on EPRA BPR methodology



Scarcity in Grade A

02 Market

CBD outperforming the market





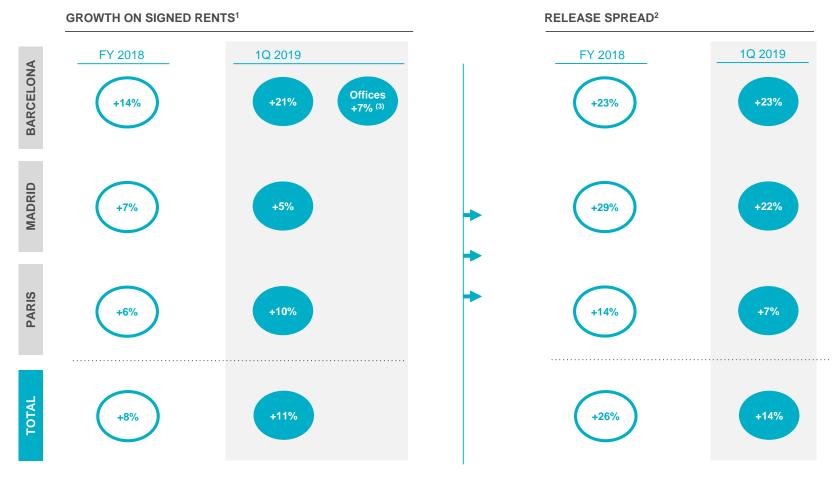


Unparalleled exposure to CBD

03 Operational performance Strong delivery on rental price increases

- > Outstanding rental growth in every segment
- > High double digit release spreads
- > Paris portfolio with additional growth through lower incentives from15% down to 8% YoY

SOLID INCREASE IN RENTAL PRICES



(1) Signed rents vs 12/18 ERV (new lettings & renewals)

(2) Signed rents vs previous contracts (renewals)

(3) Excluding contracts signed on Pedralbes



03 Operational performance

Strong delivery on rental price increases across the entire portfolio

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GROWTH ON SIGNED RENTS¹





MAGICBOX

Edouard VII





RELEASE SPREAD²



Tucumán

José Abascal, 45











+21%

Francisco Silvela, 42



Louvré Saint-Honoré



Sant Cugat



Miguel Ángel, 11

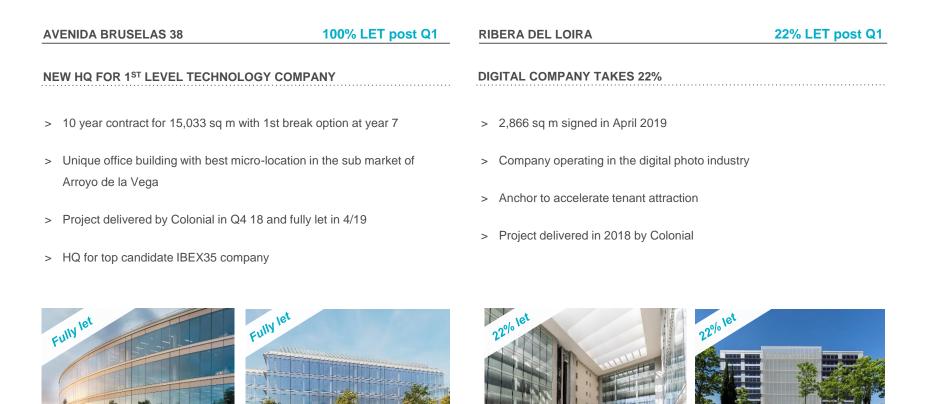


Louvré Saint-Honoré



Signed rents vs 12/18 ERV (new lettings & renewals)
 Signed rents vs previous contracts (renewals)

- 03 Operational performance Significant letting-up post closing Q1 2019
 - > More than 17,000 sq m signed post Q1 2019 closing
 - > Avenida Bruselas 38 fully let just after project delivery
 - > Ribera del Loira 22% let with prestigious tenant



GLA 15,033

sq m

GLA 12,822

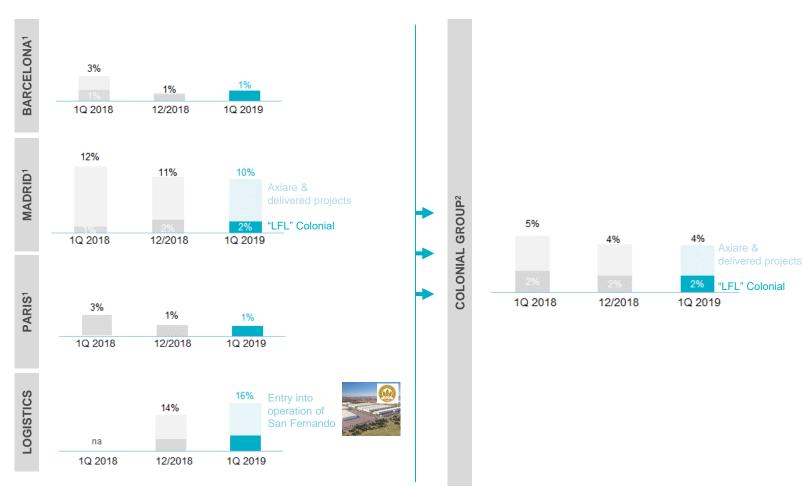
sq m

03 Operational performance

Vacancy remains at healthy levels

- > Colonial Group vacancy at a healthy 4%
- > Barcelona and Paris at 1%
- > Madrid traditional portfolio at 2%

EPRA VACANCY



(2) EPRA Vacancy including all uses



03 Operational performance

Capturing reversion through successful letting-up

- > Strong progress on letting-up Madrid portfolio
- > Madrid pro-forma vacancy at 7%
- > Group pro-forma vacancy at 3%

EPRA VACANCY



Colonial

03 Operational performance ESG Strategy on track



- > GRESB / BREEAM 2019 Award for Responsible Real Estate Investment
- > #1 Portfolio for Responsible Real Estate Investment in Europe
- > ESG excellence at the Core of Strategy

BENCHMARK / INDEX	ACHIEVEMENT / RATING
G R E S B REAL ESTATE	 > GRESB / BREEAM 2019 Award for Responsible Real Estate Investment #1 in the Large Portfolio Category (more than €1bn) > 91% of portfolio with highest energy standards
MSCI 💮	 > AA Rating (up from BBB) > One of the highest ratings in Europe > Strong scoring on Governance
EPRA SBPR GOLD	 Sold 3rd year in a row Gold since 2016 First mover in Spain
G R E S B GREEN STAR	 > Green Star 2nd year in a row > Strong performance on building certificates > Gresb member
FTSE4Good	 "Good practice" rating Index inclusion 2018 Strong performance on Governance & Supply Chain

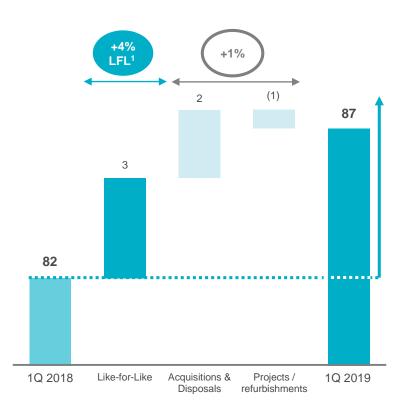
Profitable Growth improving the quality of returns

04 Financial performance Strong top line growth

Colonial

- > +5% of top line growth in Q1 2019
- > Outstanding +4% like for like
- > Madrid with highest LFL of +7%

GROSS RENTAL INCOME - €M





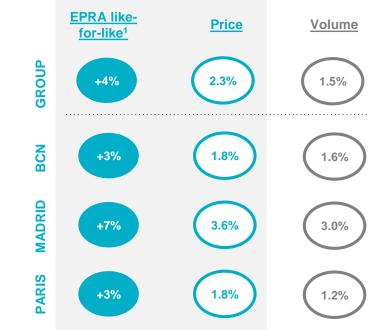
Like-for-like rental growth price driven

- > Like-for-like growth driven by rental price increases
- > Barcelona and Paris almost fully price driven
- > Madrid growth driven by a combination of price and volume

GROSS RENTAL INCOME - €M



STRONG EPRA LIKE-FOR-LIKE GROWTH

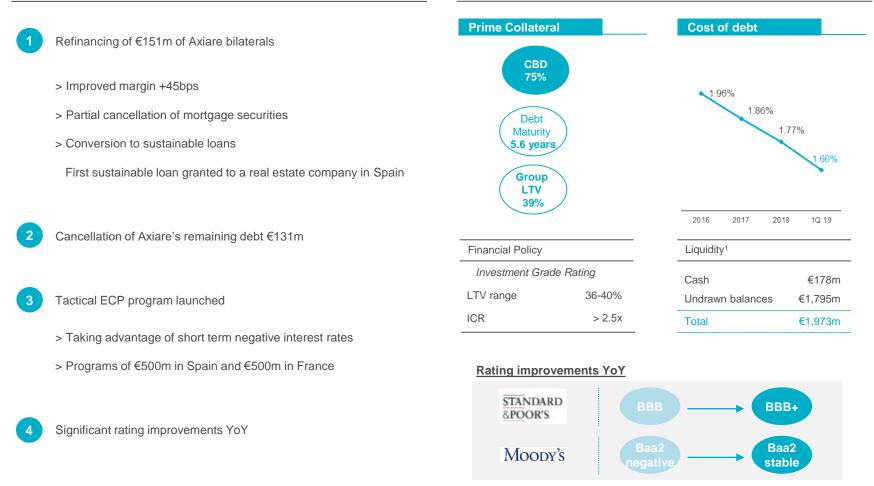




Improved credit profile through active liability management

- > Active liability management improving cost of debt
- > A stronger balance sheet with high liquidity
- > Highest Corporate Rating in Spanish Real Estate

ACTIVE LIABILITY MANAGEMENT ...



... ENHANCING THE BALANCE SHEET



Profitable growth with enhanced quality

- > High double digit EPS growth
- > High double digit recurring earnings growth
- > Non-Core Disposals enhancing the quality of returns



VARIANCE ANALYSIS – RECURRING EARNINGS



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A strong platform for future value creation





FUTURE VALUE CREATION



Leadership in Prime Offices



€1.3bn of project pipeline



Capturing reversion in rents



Strong investment market



Disciplined capital allocation

05 Growth drivers

2 €1.3bn of CBD Project Pipeline with strong visibility

- > 4 out of 12 projects pre-let YTD
- > Enhanced visibility on cash flow and value creation
- > Important value creation to be captured

Pro	ject	City	% Group	Delivery	GLA (sqm)	Total Cost €m ¹	Total Cost €/ sqm ¹	Yield on Cost
1	Pedralbes Center Commercial	Barcelona CBD	100%	1H 19	6,917	38	5,502	6.3%
2	Gala Placidia / Utopic_us	Barcelona CBD	100%	1H 19	4,312	17	3,922	7.0%
3	Miguel Angel 23	Madrid CBD	100%	2H 20	8,036	64	7,999	5.8%
4	Castellana, 163	Madrid CBD	100%	2020 / 21	10,910	52	4,803	6.5%
5	Diagonal 525	Barcelona CBD	100%	1H 21	5,710	37	6,460	6.0%
6	Biome	Paris City Center	82%	2H 21	24,500	280	11,428	5.0%
7	83 Marceau	Paris CBD	82%	1H 21	9,300	147	15,801	5.0%
8	Velazquez Padilla 17	Madrid CBD	100%	1H 21	17,239	113	6,532	6.5%
9	Plaza Europa 34	Barcelona	50%	2H 21	14,306	32	2,257	7.0%
10	Mendez Alvaro Campus	Madrid CBD South	100%	2H 22	89,871	287 ²	3,188	7.5%
11	Sagasta 27	Madrid CBD	100%	2H 22	4,481	23	5,044	6.5%
12	Louvré SaintHonoré Commercial	Paris CBD	82%	2023	16,000	205	12,831	7.3%
TO	TAL OFFICE PIPELINE				211,582	1,295	6,119	6.3%

4 of 12 projects pre-let



¹ Total Cost Finished Product = Acquisition Cost/ Asset Value pre Project + future Capex

² Upper part of the range: €3,032/sq m - €3,188/sq m and €273m - €287m







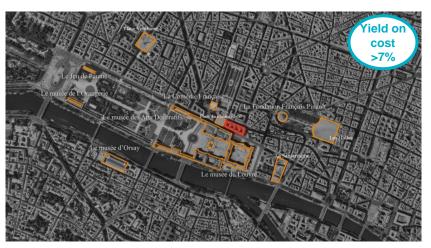


T Colonial





A MAJOR PARIS PROJECT TO CREATE A NEW DESTINATION



PRELET WITH RICHEMONT GROUP

RICHEMONT

- > 20 Year turnkey contract signed with the Richemont Group
- > Redevelopment of over 18,000 sq m of retail space
 - Building permit obtained on 27th March
 - Prime contractor: B. Architecture and Jean Nouvel workshops
 - Start leasing period June 2023
- > Turn-key contract under conditions precedent

Strong value creation to be captured through unparalleled prime site



UNI QLO

BARCELONA PROJECT PIPELINE





PRELET WITH UNIQLO

- > 17 year contract signed for UNIQLO flagship store
- > UNIQLO a strong anchor tenant
 - 1,947 sq m above ground signed with UNIQLO & other tenants
 - GLA below ground floor under advanced negotiations
- > Opex efficiencies: NRI + 59% vs asset before project

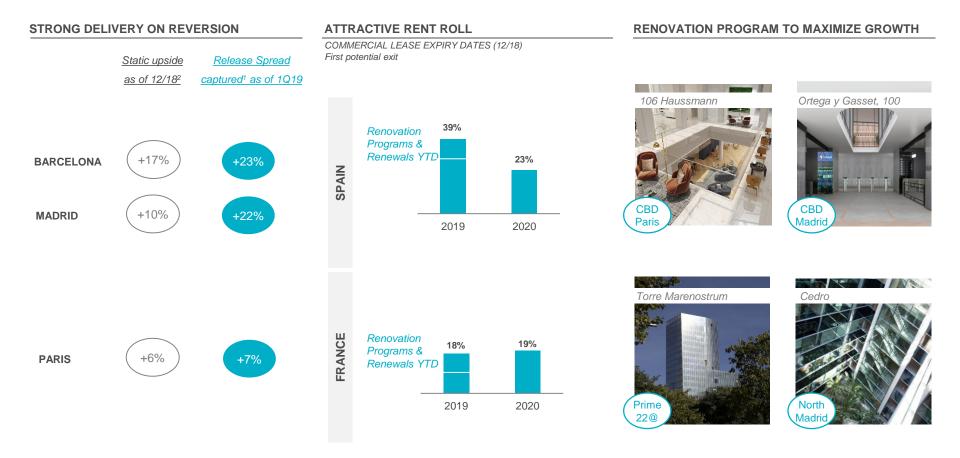
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Strong value uplift to be captured in the short term

05 Growth drivers

3 Capturing reversion - Attractive CBD contract portfolio

- > Delivery of double digit release spreads
- > Renovation programs as rental growth accelerator
- > Solid positioning in growing markets



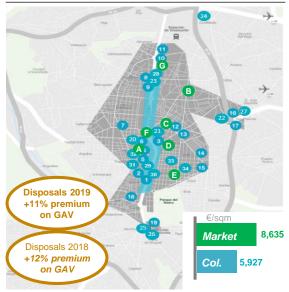
Colonial

05 Growth drivers

4 Investment Market with strong support for Prime

- > Investor interest for prime product remains strong
- > Quarterly capital value increases ongoing
- > Colonial's assets with prudent appraisal values

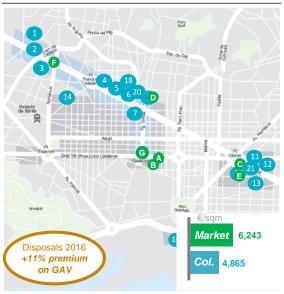
Madrid City Center (inside M30)



Latest investment transactions inside M30

	Price (2)	Cap Value (3
Fernando el Santo, 15	30	9,219
Suero de Quiñones, 40-42 ⁽¹⁾	38	8,209
Velázquez, 123 ⁽¹⁾	21	9,545
Velázquez, 94	46	8,498
Goya, 36	30	8,472
Paseo de la Castellana, 19	44	7,500
Paseo de la Castellana, 200	180	9,000
CBD Transactions - Average	389	8,635
Colonial Average (12/18 apprais	al)	5,927

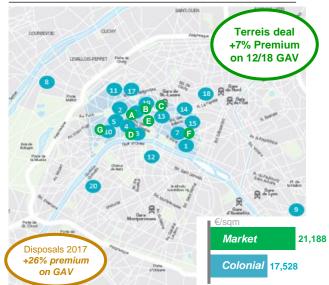
Barcelona City Center



Latest investment transactions in city center

		Price (2)	Cap Value ⁽³⁾
A	Carrer de Fontanella, 9	20	6,030
Ă	Carrer de Fontanella, 6-8	65	8,414
ŏ	Carrer Tanger, 66	90	5,294
ŏ	Avda. Diagonal, 595	30	5,254
-	Ciutat de Granada, 121	20	4,545
Ø	Avda. Diagonal, 662 ⁽¹⁾	210	8,400
(F) (G)	Plaza de Cataluña, 9	10	5,765
6	CBD Transactions - Average	444	6,243
	Colonial Average (12/18 apprais	al)	4,865

Paris CBD



Latest investment transactions in Paris CBD

	Price ⁽²⁾	Cap Value ⁽³⁾
A Rue Pierre Charron, 64-66	187	23111
B Rue La Boetie, 54-56	416	20,918
Rue Du Trudaine 39 ⁽¹⁾	150	20,548
👩 Rue Jean Goujon, 27	71	20,882
Rue De Teheran, 7-7Bis	149	22,164
Rue Du Louvre, 40	190	20,000
Rue Lauriston, 94-96	120	20,690
CBD Transactions - Average	1,282	21,188
Colonial Average (12/18 apprais	al)	17,528



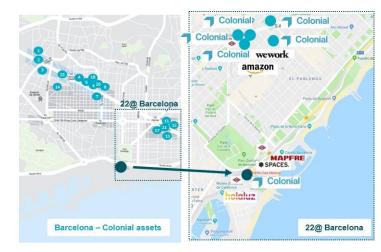


CORE WITH VALUE ADDED POTENTIAL

Acquisition of the remaining 45% stake of Torre Marenostrum for €28.5m (implicit GAV of 4.508 €/sq m)¹

Torre Marenostrum





Creation of a unique product

- > Full ownership (previously 55% stake) of ICONIC asset developed by Colonial
- > GLA of 22,394 sqm with 540 parking units
- > Renovation program to capture rental growth
 - Progressive rotation of current tenant with under-rented contract (signed in 2016)
 - Reconversion to multitenant asset
 - Creation of hybrid product: combination of traditional office with more than 3,000 s qm of co-working space through Utopicus

22@ Barcelona – The technological hub of Southern Europe

- > Prime Location within the 22@ district in Barcelona
- > In front of the sea: area highly sought after by tech companies and flex operators



> Asset with excellent communications (metro, bus and train)



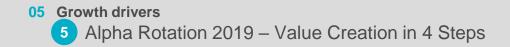
Acquisition of the remaining 45% stake of Torre Marenostrum €28.5m (implicit GAV of 4.508 €/sq m)¹



Sources of Value Creation

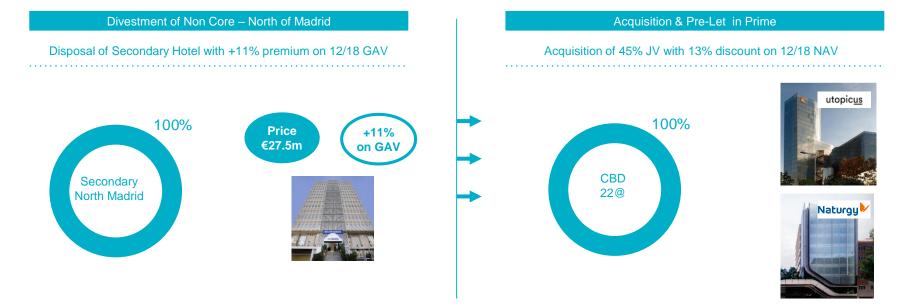
- 1. Acquisition of 45% stake at 13% discount to NAV 12/18
 - > 4% discount to 12/18 GAV
 - > Acquisition of the asset at a Capital Value €4,508/ sq m¹
- 2. Real Estate Value Creation
 - > Renovation programme creation of a hybrid product
 - > Significant reversion potential through tenant rotation
 - > Increased liquidity of the asset through full ownership
- 3. Tax optimization through fiscal consolidation
 - > Additional 45% stake fully tax efficient
 - > Initial 55% stake with full saving of recurring taxes
 - > EPS & Cash Flow accretive transaction





ALPHA ROTATION 2019 - VALUE CREATION IN 4 STEPS

- 1. Disposal of a secondary hotel at premium to 12/18 GAV
- 2. Acquisition of a 45% stake in Torre Marenostrum (prime22@) at a discount to 12/18 NAV
- 3. Renovation program in Torre Marenostrum
- 4. Full pre-let of Diagonal525-project to Naturgy



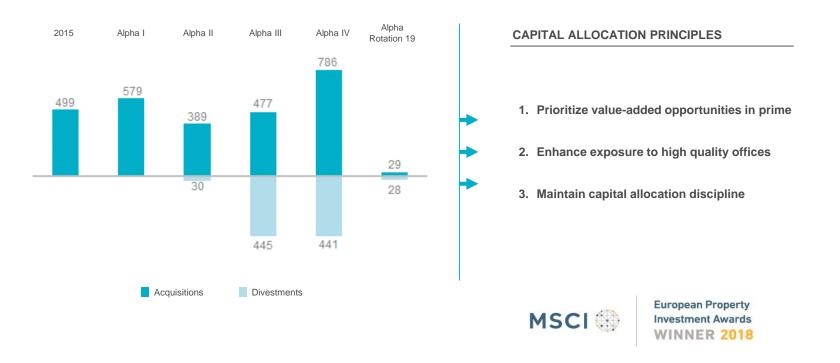
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05 Growth drivers



- > Ongoing flight to quality through disciplined capital allocation
- > Disposal of secondary assets for €0.9bn in 2017 & 2018
- > Alpha Rotation 2019 enhancing focus & prime exposure

INVESTMENTS & DIPOSALS SINCE 2015 - €m



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DELIVERY OF BUSINESS PLAN ON TRACK

Financials

- > Recurring EPS of €6.5 Cts. per share, +41% YoY
- > Recurring earnings of €33m, +65% YoY
- > Gross Rental Income of €87m, +4% like-for-like

Operations

- > Very healthy vacancy levels at 4%
- > Strong letting up of Madrid portfolio
- > Successful pre-let of 4 out of 12 projects
- > Strong growth in rental prices
 - ✓ Capturing market rental growth
 - ✓ Double Digit Release Spreads
- > Enhancing quality of returns through non core disposals

COLONIAL BEST POSITIONED FOR FUTURE GROWTH

- > Prime office leadership in every market
- > CBD outperforming Secondary
- > Delivery on operations capturing reversion
- > Enhanced visibility on project pipeline value path
- > Capital allocation program ongoing



"SAVE THE DATE"

J. LEKI

Don't miss our next events

- > July 5: Field Trip BARCELONA
- > Mid-October: Investor Day MADRID

APPENDICES

Investment Markets remain strong

- > Scarcity of Grade A product
- > Strong investor interest for CBD
- > Spreads vs reference rates remain attractive



(1) Market consultants in Spain report gross yields and in France they report net yields Source: JLL, CBRE & Bloomberg

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APPENDICES

CBD focus ensures strong letting performance



(1) Annualized figures of signed contracts

(2) Incentive ratio = economic rents/ facial rents -1

(3) Financial vacancy calculated according to EPRA vacancy methodology

(4) Excluding commercial contracts



APPENDICES Capturing Reversion – Renovation Programs

- > Smart tenant rotation unlocking growth opportunities
- > Renovation programs with rapid execution
- > Solid base for further ERV and Capital Value Growth

106 Haussmann



GLA of 6,237 sqm with 52 parking units

- > Rotation of current tenant on track
- > Building permit in place
- Exclusive conversation with potential new tenant
- > Attractive Rental Uplift expected

Ortega y Gasset, 100



GLA of 7,742 sqm with 96 parking units

- > Rotation of public tenant in 2019
- > Asset with cost inefficiencies
- Reshaping common spaces and internal layout
- > Attractive Rental Uplift expected

Torre Marenostrum



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GLA of 22,394 sqm with 540 parking units

- > Renovation program to capture rental growth
- Progressive rotation of current tenant with under-rented contract (signed in 2016)
- > Reconversion to multitenant asset
- Creation of hybrid product: combination of traditional office with more than 3,000 s qm of co-working space through Utopicus

APPENDICES Barcelona Letting Performance



BARCELONA – LETTING PERFORMANCE



Strong rental growth - Highlights

Pedralbes Center



Sant Cugat







Illacuna



APPENDICES Madrid Letting Performance



MADRID – LETTING PERFORMANCE



Strong rental growth - Highlights

Tucumán



José Abascal, 45



Francisco Silvela, 42



Miguel Angel, 11



APPENDICES Paris Letting Performance



PARIS – LETTING PERFORMANCE



Strong rental growth - Highlights

Edouard VII



Louvre Saint-Honoré



103 Grenelle



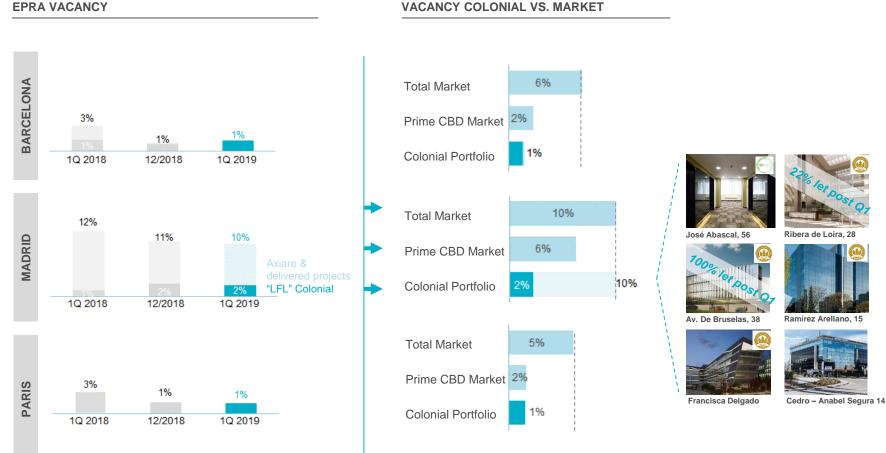
Louvre Saint-Honoré



APPENDICES

Colonial portfolio outperforming the market on occupancy

- > Colonial with solid vacancy levels in every city
- Colonial strongly-positioned vs market average >
- > Project deliveries in Madrid enhance reversion



VACANCY COLONIAL VS. MARKET

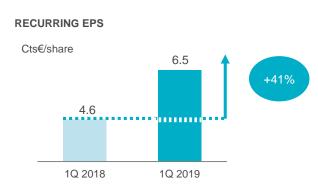


APPENDICES Delivering the Business Plan

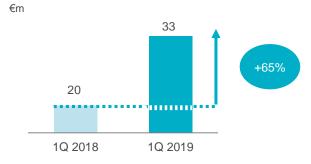
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- > High double digit EPS growth delivered
- > High double digit recurring earnings growth
- > Business Plan delivery on track

STRONG EPS GROWTH



RECURRING RESULT



PROFIT & LOSS ACCOUNT

Results analysis - €m	1Q 2019	1Q 2018	Var.
Gross Rents	87	82	5%
Recurring EBITDA ⁽¹⁾	69	62	
Recurring financial result	(23)	(23)	
Income tax expense & others - recurring	(4)	(3)	
Minority interests - recurring	(9)	(16)	
Recurring Earnings	33	20	65%
Asset revaluation	3	6	
Non-recurring financial result & MTM	(5)	(1)	
Income tax & others - non-recurring	(9)	(3)	
Minority interests - non-recurring	1	0	
Profit attributable to the Group	23	22	3%
(1) Temporary adjustment Property Tax			
Recurring Earnings - €m	33	20	+65%
Nosh (mm)	508	435	+17%
EPS recurring - Cts€/share	6.5	4.6	+41%

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