

First Quarter Results 2019

May 2019





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- 01 Highlights
- 02 Market
- 03 Operational performance
- 04 Financial performance
- 05 Growth drivers
- 06 Conclusion



#### PRESENTING MANAGEMENT TEAM



Pere Viñolas Chief Executive Officer



Carmina Ganyet Corporate Managing Director



Carlos Krohmer Chief Corporate Development Officer



Delivering the Business Plan

# 01 Highlights 1Q 2019 Business Plan delivery on track



## **OUTSTANDING FINANCIAL RESULTS**

- > Recurring EPS of €6.5 Cts. per share, +41% YoY
- > Gross Rental Income of €87m, +4% like-for-like
- > Recurring earnings of €33m, +65% YoY

# STRONG OPERATIONAL PERFORMANCE

- > 32,375 sq m let with top tier clients
- > Very healthy vacancy levels at 4%
- > Successful pre-let of projects
- > Strong growth in rental prices
  - ✓ Capturing market rental growth
  - ✓ Double Digit Release Spreads
  - ✓ Solid base for Capital Value Growth

# CONFIDENT OUTLOOK CONFIRMED

- > Delivery of Business Plan on track
- > CBD outperforming Secondary
- > Best-positioned portfolio for future growth

# 01 Highlights 1Q 2019

Business Plan delivery on track

- > High double digit growth in recurring EPS
- > Outstanding EPRA Like for Like growth of +4%
- > Double digit rental price increases

Profit & Loss - €m	1Q 2019	YoY Var
Gross Rental Income	€87m	+5%
Recurring Net Profit	€33m	+65%
Recurring EPS	€6.5Cts	+41%

Outstanding GRI like for like	1Q 2019	YoY Var
Group like-for-like <sup>3</sup>	€87m	+4%
Madrid like-for-like <sup>3</sup>		+7%
Barcelona like-for-like <sup>3</sup>		+3%
Paris like-for-like <sup>3</sup>		+3%

#### **Solid Fundamentals**

EPRA Vacancy	4%
Volume of sq m signed	32,375
# transactions signed	25

#### **Capturing Rental Price Increases**

Double-digit release Spread <sup>1</sup>	+14%
Barcelona	+23%
Madrid	+22%
Paris	+7%
Strong rental growth <sup>2</sup>	+11%
Barcelona	+21%
Madrid	+5%
Paris	+10%

- (1) Rental prices signed vs previous rents
- (2) Rental prices signed vs ERV 12/18

(3) EPRA like-for-like variance based on EPRA BPR methodology



Scarcity in Grade A

## 02 Market

# CBD outperforming the market





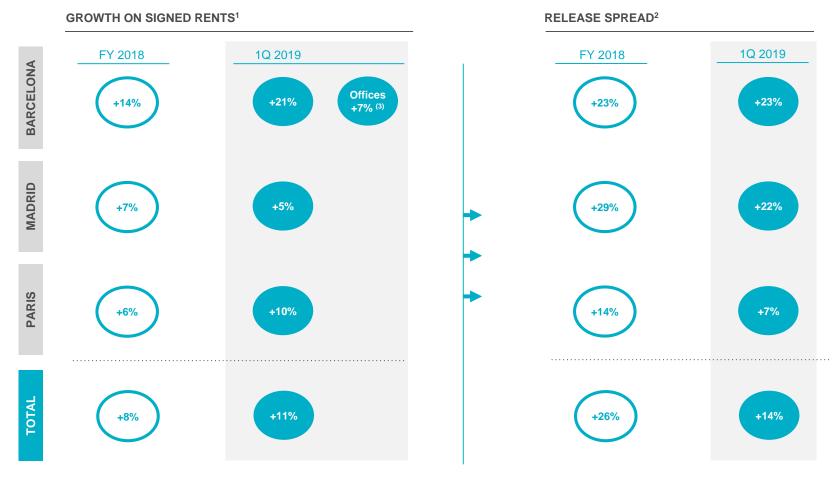


Unparalleled exposure to CBD

# 03 Operational performance Strong delivery on rental price increases

- > Outstanding rental growth in every segment
- > High double digit release spreads
- > Paris portfolio with additional growth through lower incentives from15% down to 8% YoY

## SOLID INCREASE IN RENTAL PRICES



(1) Signed rents vs 12/18 ERV (new lettings & renewals)

(2) Signed rents vs previous contracts (renewals)

(3) Excluding contracts signed on Pedralbes



# **03** Operational performance

Strong delivery on rental price increases across the entire portfolio

# **Colonial**

## **GROWTH ON SIGNED RENTS<sup>1</sup>**





MAGICBOX

Edouard VII





\_\_\_\_\_

**RELEASE SPREAD<sup>2</sup>** 



Tucumán

José Abascal, 45











+21%

# Francisco Silvela, 42



Louvré Saint-Honoré



Sant Cugat



## Miguel Ángel, 11

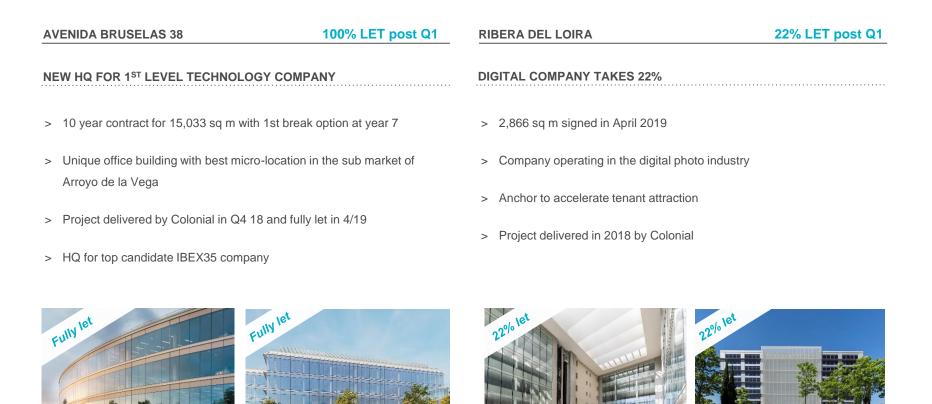


Louvré Saint-Honoré



Signed rents vs 12/18 ERV (new lettings & renewals)
 Signed rents vs previous contracts (renewals)

- 03 Operational performance Significant letting-up post closing Q1 2019
  - > More than 17,000 sq m signed post Q1 2019 closing
  - > Avenida Bruselas 38 fully let just after project delivery
  - > Ribera del Loira 22% let with prestigious tenant



GLA 15,033

sq m

GLA 12,822

sq m

# **03** Operational performance

Vacancy remains at healthy levels

- > Colonial Group vacancy at a healthy 4%
- > Barcelona and Paris at 1%
- > Madrid traditional portfolio at 2%

# EPRA VACANCY



(2) EPRA Vacancy including all uses



# **03** Operational performance

Capturing reversion through successful letting-up

- > Strong progress on letting-up Madrid portfolio
- > Madrid pro-forma vacancy at 7%
- > Group pro-forma vacancy at 3%

# EPRA VACANCY



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# 03 Operational performance ESG Strategy on track



- > GRESB / BREEAM 2019 Award for Responsible Real Estate Investment
- > #1 Portfolio for Responsible Real Estate Investment in Europe
- > ESG excellence at the Core of Strategy

BENCHMARK / INDEX	ACHIEVEMENT / RATING
G R E S B REAL ESTATE	<ul> <li>&gt; GRESB / BREEAM 2019 Award for Responsible Real Estate Investment</li> <li>#1 in the Large Portfolio Category (more than €1bn)</li> <li>&gt; 91% of portfolio with highest energy standards</li> </ul>
MSCI 💮	<ul> <li>&gt; AA Rating (up from BBB)</li> <li>&gt; One of the highest ratings in Europe</li> <li>&gt; Strong scoring on Governance</li> </ul>
EPRA SBPR GOLD	<ul> <li>Sold 3rd year in a row</li> <li>Gold since 2016</li> <li>First mover in Spain</li> </ul>
G R E S B GREEN STAR	<ul> <li>&gt; Green Star 2nd year in a row</li> <li>&gt; Strong performance on building certificates</li> <li>&gt; Gresb member</li> </ul>
FTSE4Good	<ul> <li>"Good practice" rating</li> <li>Index inclusion 2018</li> <li>Strong performance on Governance &amp; Supply Chain</li> </ul>

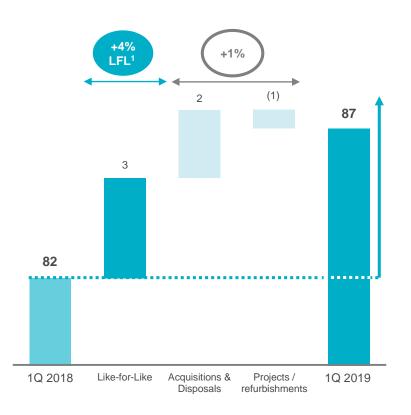
Profitable Growth improving the quality of returns

# 04 Financial performance Strong top line growth

**Colonial** 

- > +5% of top line growth in Q1 2019
- > Outstanding +4% like for like
- > Madrid with highest LFL of +7%

#### GROSS RENTAL INCOME - €M





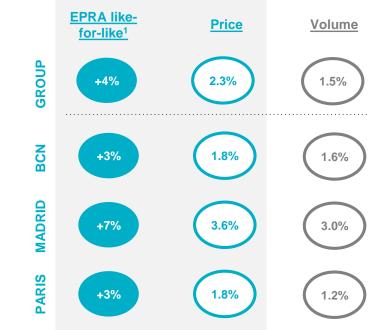
Like-for-like rental growth price driven

- > Like-for-like growth driven by rental price increases
- > Barcelona and Paris almost fully price driven
- > Madrid growth driven by a combination of price and volume

# GROSS RENTAL INCOME - €M



# STRONG EPRA LIKE-FOR-LIKE GROWTH

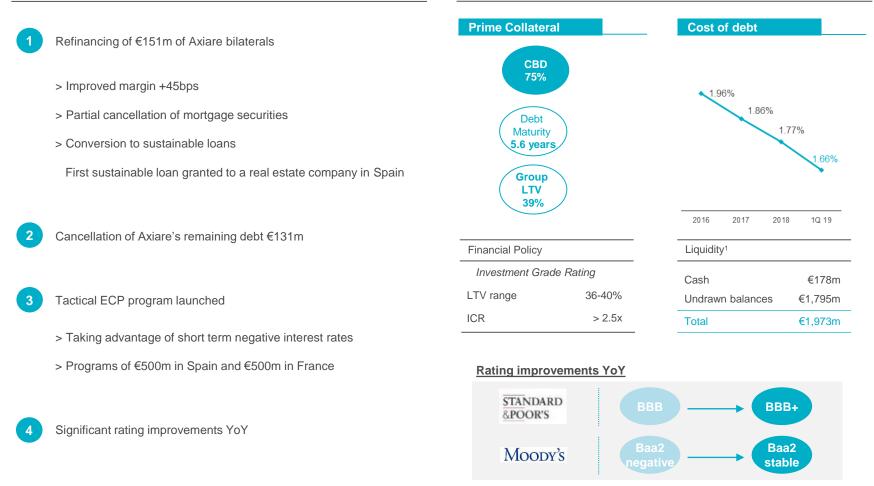




Improved credit profile through active liability management

- > Active liability management improving cost of debt
- > A stronger balance sheet with high liquidity
- > Highest Corporate Rating in Spanish Real Estate

#### ACTIVE LIABILITY MANAGEMENT ...



#### ... ENHANCING THE BALANCE SHEET



Profitable growth with enhanced quality

- > High double digit EPS growth
- > High double digit recurring earnings growth
- > Non-Core Disposals enhancing the quality of returns



#### VARIANCE ANALYSIS – RECURRING EARNINGS



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A strong platform for future value creation





# FUTURE VALUE CREATION



Leadership in Prime Offices



€1.3bn of project pipeline



Capturing reversion in rents



Strong investment market



**Disciplined capital allocation** 

# 05 Growth drivers

2 €1.3bn of CBD Project Pipeline with strong visibility

- > 4 out of 12 projects pre-let YTD
- > Enhanced visibility on cash flow and value creation
- > Important value creation to be captured

Pro	ject	City	% Group	Delivery	GLA (sqm)	Total Cost €m <sup>1</sup>	Total Cost €/ sqm <sup>1</sup>	Yield on Cost
1	Pedralbes Center Commercial	Barcelona CBD	100%	1H 19	6,917	38	5,502	6.3%
2	Gala Placidia / Utopic_us	Barcelona CBD	100%	1H 19	4,312	17	3,922	7.0%
3	Miguel Angel 23	Madrid CBD	100%	2H 20	8,036	64	7,999	5.8%
4	Castellana, 163	Madrid CBD	100%	2020 / 21	10,910	52	4,803	6.5%
5	Diagonal 525	Barcelona CBD	100%	1H 21	5,710	37	6,460	6.0%
6	Biome	Paris City Center	82%	2H 21	24,500	280	11,428	5.0%
7	83 Marceau	Paris CBD	82%	1H 21	9,300	147	15,801	5.0%
8	Velazquez Padilla 17	Madrid CBD	100%	1H 21	17,239	113	6,532	6.5%
9	Plaza Europa 34	Barcelona	50%	2H 21	14,306	32	2,257	7.0%
10	Mendez Alvaro Campus	Madrid CBD South	100%	2H 22	89,871	287 <sup>2</sup>	3,188	7.5%
11	Sagasta 27	Madrid CBD	100%	2H 22	4,481	23	5,044	6.5%
12	Louvré SaintHonoré Commercial	Paris CBD	82%	2023	16,000	205	12,831	7.3%
TO	TAL OFFICE PIPELINE				211,582	1,295	6,119	6.3%

4 of 12 projects pre-let



<sup>1</sup> Total Cost Finished Product = Acquisition Cost/ Asset Value pre Project + future Capex

<sup>2</sup> Upper part of the range: €3,032/sq m - €3,188/sq m and €273m - €287m







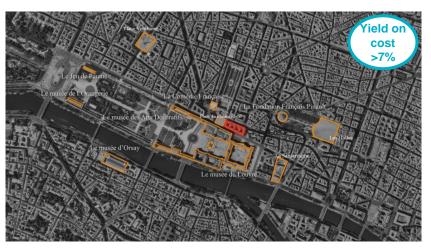


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#### A MAJOR PARIS PROJECT TO CREATE A NEW DESTINATION



#### PRELET WITH RICHEMONT GROUP

# RICHEMONT

- > 20 Year turnkey contract signed with the Richemont Group
- > Redevelopment of over 18,000 sq m of retail space
  - Building permit obtained on 27th March
  - Prime contractor: B. Architecture and Jean Nouvel workshops
  - Start leasing period June 2023
- > Turn-key contract under conditions precedent

# Strong value creation to be captured through unparalleled prime site



UNI QLO

#### **BARCELONA PROJECT PIPELINE**





#### PRELET WITH UNIQLO

- > 17 year contract signed for UNIQLO flagship store
- > UNIQLO a strong anchor tenant
  - 1,947 sq m above ground signed with UNIQLO & other tenants
  - GLA below ground floor under advanced negotiations
- > Opex efficiencies: NRI + 59% vs asset before project

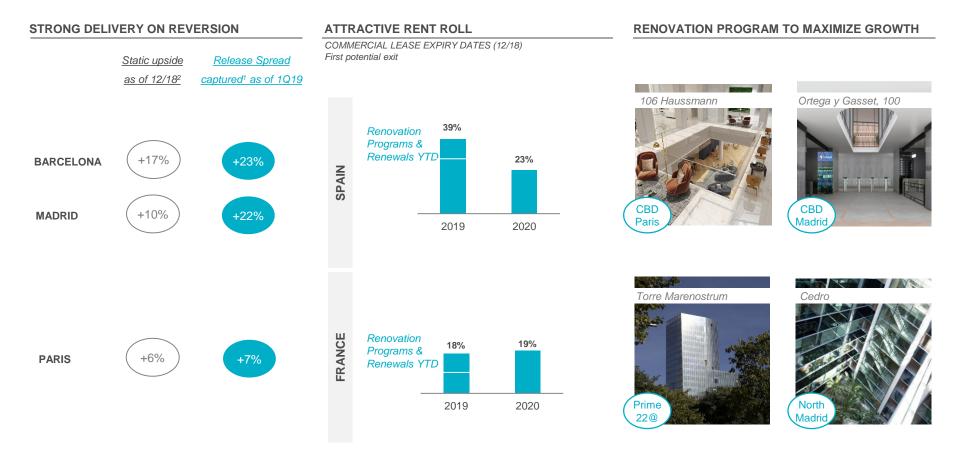
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#### Strong value uplift to be captured in the short term

# 05 Growth drivers

3 Capturing reversion - Attractive CBD contract portfolio

- > Delivery of double digit release spreads
- > Renovation programs as rental growth accelerator
- > Solid positioning in growing markets



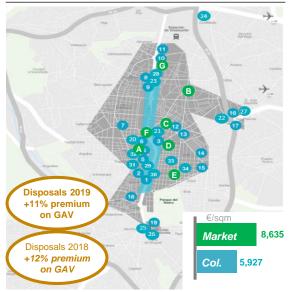
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# 05 Growth drivers

4 Investment Market with strong support for Prime

- > Investor interest for prime product remains strong
- > Quarterly capital value increases ongoing
- > Colonial's assets with prudent appraisal values

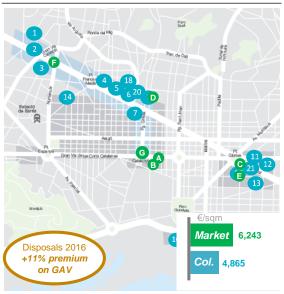
## Madrid City Center (inside M30)



#### Latest investment transactions inside M30

	Price (2)	Cap Value (3
Fernando el Santo, 15	30	9,219
Suero de Quiñones, 40-42 <sup>(1)</sup>	38	8,209
Velázquez, 123 <sup>(1)</sup>	21	9,545
Velázquez, 94	46	8,498
Goya, 36	30	8,472
Paseo de la Castellana, 19	44	7,500
Paseo de la Castellana, 200	180	9,000
CBD Transactions - Average	389	8,635
Colonial Average (12/18 apprais	al)	5,927

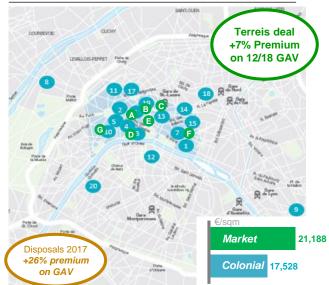
## **Barcelona City Center**



#### Latest investment transactions in city center

		Price (2)	Cap Value <sup>(3)</sup>
A	Carrer de Fontanella, 9	20	6,030
Ă	Carrer de Fontanella, 6-8	65	8,414
ŏ	Carrer Tanger, 66	90	5,294
ŏ	Avda. Diagonal, 595	30	5,254
-	Ciutat de Granada, 121	20	4,545
Ø	Avda. Diagonal, 662 <sup>(1)</sup>	210	8,400
(F) (G)	Plaza de Cataluña, 9	10	5,765
6	CBD Transactions - Average	444	6,243
	Colonial Average (12/18 apprais	al)	4,865

# Paris CBD



#### Latest investment transactions in Paris CBD

	Price <sup>(2)</sup>	Cap Value <sup>(3)</sup>
A Rue Pierre Charron, 64-66	187	23111
B Rue La Boetie, 54-56	416	20,918
Rue Du Trudaine 39 <sup>(1)</sup>	150	20,548
👩 Rue Jean Goujon, 27	71	20,882
Rue De Teheran, 7-7Bis	149	22,164
Rue Du Louvre, 40	190	20,000
Rue Lauriston, 94-96	120	20,690
CBD Transactions - Average	1,282	21,188
Colonial Average (12/18 apprais	al)	17,528



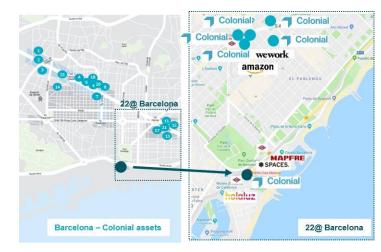


CORE WITH VALUE ADDED POTENTIAL

# Acquisition of the remaining 45% stake of Torre Marenostrum for €28.5m (implicit GAV of 4.508 €/sq m)<sup>1</sup>

#### **Torre Marenostrum**





#### Creation of a unique product

- > Full ownership (previously 55% stake) of ICONIC asset developed by Colonial
- > GLA of 22,394 sqm with 540 parking units
- > Renovation program to capture rental growth
  - Progressive rotation of current tenant with under-rented contract (signed in 2016)
  - Reconversion to multitenant asset
  - Creation of hybrid product: combination of traditional office with more than 3,000 s qm of co-working space through Utopicus

#### 22@ Barcelona – The technological hub of Southern Europe

- > Prime Location within the 22@ district in Barcelona
- > In front of the sea: area highly sought after by tech companies and flex operators



> Asset with excellent communications (metro, bus and train)



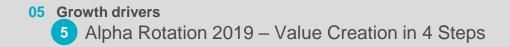
Acquisition of the remaining 45% stake of Torre Marenostrum €28.5m (implicit GAV of 4.508 €/sq m)<sup>1</sup>



## **Sources of Value Creation**

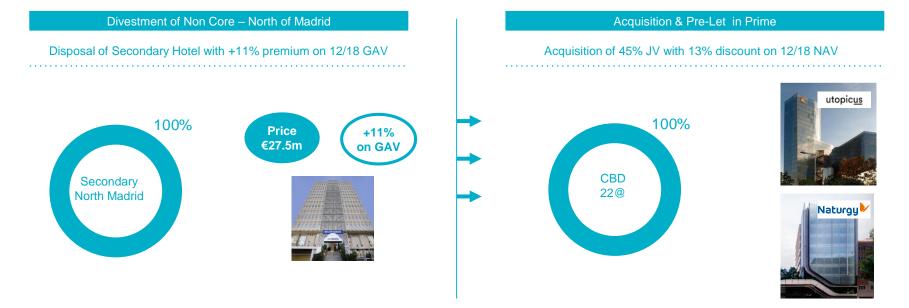
- 1. Acquisition of 45% stake at 13% discount to NAV 12/18
  - > 4% discount to 12/18 GAV
  - > Acquisition of the asset at a Capital Value €4,508/ sq m<sup>1</sup>
- 2. Real Estate Value Creation
  - > Renovation programme creation of a hybrid product
  - > Significant reversion potential through tenant rotation
  - > Increased liquidity of the asset through full ownership
- 3. Tax optimization through fiscal consolidation
  - > Additional 45% stake fully tax efficient
  - > Initial 55% stake with full saving of recurring taxes
  - > EPS & Cash Flow accretive transaction





#### ALPHA ROTATION 2019 - VALUE CREATION IN 4 STEPS

- 1. Disposal of a secondary hotel at premium to 12/18 GAV
- 2. Acquisition of a 45% stake in Torre Marenostrum (prime22@) at a discount to 12/18 NAV
- 3. Renovation program in Torre Marenostrum
- 4. Full pre-let of Diagonal525-project to Naturgy



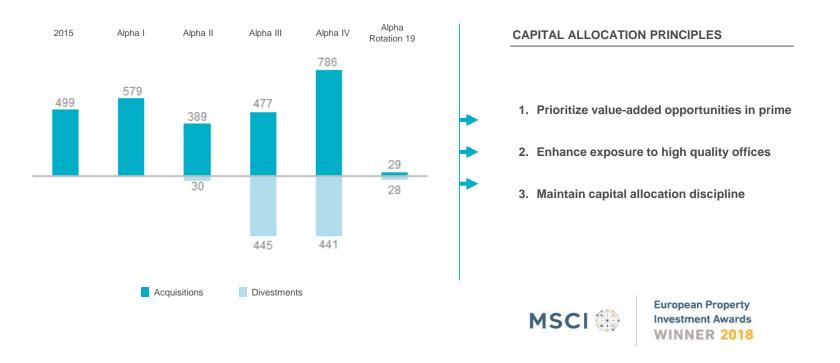
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# 05 Growth drivers



- > Ongoing flight to quality through disciplined capital allocation
- > Disposal of secondary assets for €0.9bn in 2017 & 2018
- > Alpha Rotation 2019 enhancing focus & prime exposure

# INVESTMENTS & DIPOSALS SINCE 2015 - €m



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## DELIVERY OF BUSINESS PLAN ON TRACK

## Financials

- > Recurring EPS of €6.5 Cts. per share, +41% YoY
- > Recurring earnings of €33m, +65% YoY
- > Gross Rental Income of €87m, +4% like-for-like

# Operations

- > Very healthy vacancy levels at 4%
- > Strong letting up of Madrid portfolio
- > Successful pre-let of 4 out of 12 projects
- > Strong growth in rental prices
  - ✓ Capturing market rental growth
  - ✓ Double Digit Release Spreads
- > Enhancing quality of returns through non core disposals

# COLONIAL BEST POSITIONED FOR FUTURE GROWTH

- > Prime office leadership in every market
- > CBD outperforming Secondary
- > Delivery on operations capturing reversion
- > Enhanced visibility on project pipeline value path
- > Capital allocation program ongoing



# **"SAVE THE DATE"**

J. LEKI

Don't miss our next events

- > July 5: Field Trip BARCELONA
- > Mid-October: Investor Day MADRID

# APPENDICES

# Investment Markets remain strong

- > Scarcity of Grade A product
- > Strong investor interest for CBD
- > Spreads vs reference rates remain attractive



(1) Market consultants in Spain report gross yields and in France they report net yields Source: JLL, CBRE & Bloomberg

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# APPENDICES

# CBD focus ensures strong letting performance



(1) Annualized figures of signed contracts

(2) Incentive ratio = economic rents/ facial rents -1

(3) Financial vacancy calculated according to EPRA vacancy methodology

(4) Excluding commercial contracts



# APPENDICES Capturing Reversion – Renovation Programs

- > Smart tenant rotation unlocking growth opportunities
- > Renovation programs with rapid execution
- > Solid base for further ERV and Capital Value Growth

#### 106 Haussmann



## GLA of 6,237 sqm with 52 parking units

- > Rotation of current tenant on track
- > Building permit in place
- Exclusive conversation with potential new tenant
- > Attractive Rental Uplift expected

Ortega y Gasset, 100



GLA of 7,742 sqm with 96 parking units

- > Rotation of public tenant in 2019
- > Asset with cost inefficiencies
- Reshaping common spaces and internal layout
- > Attractive Rental Uplift expected

Torre Marenostrum



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GLA of 22,394 sqm with 540 parking units

- > Renovation program to capture rental growth
- Progressive rotation of current tenant with under-rented contract (signed in 2016)
- > Reconversion to multitenant asset
- Creation of hybrid product: combination of traditional office with more than 3,000 s qm of co-working space through Utopicus

# APPENDICES Barcelona Letting Performance



### **BARCELONA – LETTING PERFORMANCE**



# Strong rental growth - Highlights

#### Pedralbes Center



#### Sant Cugat







Illacuna



# APPENDICES Madrid Letting Performance



# MADRID – LETTING PERFORMANCE



Strong rental growth - Highlights

#### Tucumán



#### José Abascal, 45



Francisco Silvela, 42



Miguel Angel, 11



# APPENDICES Paris Letting Performance



#### PARIS – LETTING PERFORMANCE



Strong rental growth - Highlights

#### **Edouard VII**



#### Louvre Saint-Honoré



## 103 Grenelle



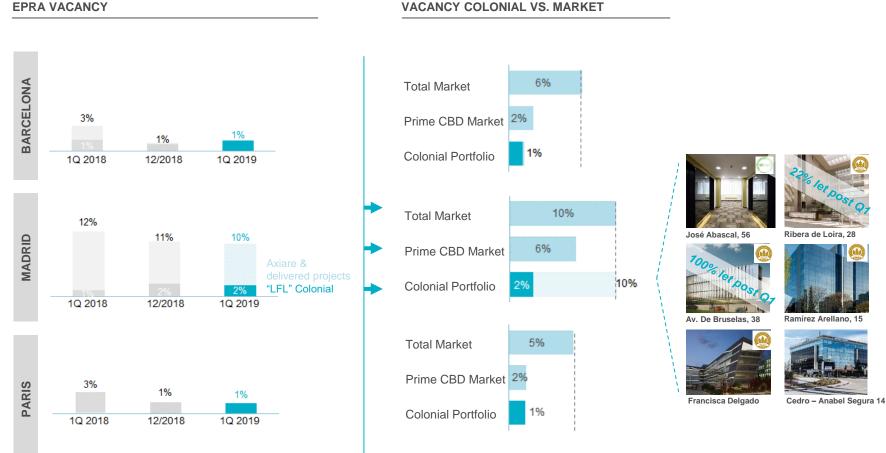
Louvre Saint-Honoré



# **APPENDICES**

Colonial portfolio outperforming the market on occupancy

- > Colonial with solid vacancy levels in every city
- Colonial strongly-positioned vs market average >
- > Project deliveries in Madrid enhance reversion



## VACANCY COLONIAL VS. MARKET

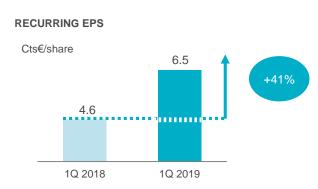


# APPENDICES Delivering the Business Plan

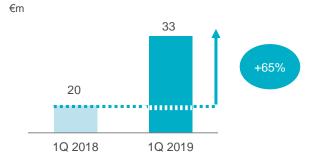
**Colonial** 

- > High double digit EPS growth delivered
- > High double digit recurring earnings growth
- > Business Plan delivery on track

STRONG EPS GROWTH



**RECURRING RESULT** 



## **PROFIT & LOSS ACCOUNT**

Results analysis - €m	1Q 2019	1Q 2018	Var.
Gross Rents	87	82	5%
Recurring EBITDA <sup>(1)</sup>	69	62	
Recurring financial result	(23)	(23)	
Income tax expense & others - recurring	(4)	(3)	
Minority interests - recurring	(9)	(16)	
Recurring Earnings	33	20	65%
Asset revaluation	3	6	
Non-recurring financial result & MTM	(5)	(1)	
Income tax & others - non-recurring	(9)	(3)	
Minority interests - non-recurring	1	0	
Profit attributable to the Group	23	22	3%
(1) Temporary adjustment Property Tax			
Recurring Earnings - €m	33	20	+65%
Nosh (mm)	508	435	+17%
EPS recurring - Cts€/share	6.5	4.6	+41%

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